



(REVIEW ARTICLE)

## Environmental stewardship in the oil and gas industry: A conceptual review of HSE practices and climate change mitigation strategies

Chinwe Ozowe<sup>1,\*</sup>, Oludayo Olatoye Sofoluwe<sup>2</sup>, Ayemere Ukato<sup>3</sup>, Dazok Donald Jambol<sup>4</sup>

<sup>1</sup> Shell, USA

<sup>2</sup> Terrarium Energy Resources Limited, Nigeria.

<sup>3</sup> Independent Researcher, Port Harcourt, Nigeria.

<sup>4</sup> Independent Researcher; Nigeria

World Journal of Advanced Research and Reviews, 2024, 22(02), 1694–1707

Publication history: Received on 04 April 2024 revised on 22 May 2024; accepted on 24 May 2024

Article DOI: <https://doi.org/10.30574/wjarr.2024.22.2.1468>

### Abstract

This concept paper examines the role of the oil and gas sector in environmental management and climate change mitigation. It reviews existing HSE practices, discusses the integration of sustainable technologies, and proposes a conceptual framework for enhancing environmental stewardship within well engineering and operations. Environmental stewardship is a critical aspect of the oil and gas industry, with a focus on Health, Safety, and Environment (HSE) practices and climate change mitigation strategies. This conceptual review examines the current landscape of HSE practices and explores innovative strategies for mitigating climate change impacts within the industry. The review highlights the importance of adopting robust HSE practices to ensure the safety of workers, protect the environment, and maintain operational efficiency. It emphasizes the need for continuous improvement in HSE standards and the implementation of best practices to minimize risks and enhance sustainability. Furthermore, the review delves into climate change mitigation strategies, emphasizing the oil and gas industry's role in reducing greenhouse gas emissions. It discusses various approaches, such as carbon capture and storage (CCS), methane emission reduction initiatives, and renewable energy integration, to mitigate the industry's environmental footprint. The conceptual review also examines the challenges and opportunities associated with implementing these strategies. It identifies regulatory frameworks, technological advancements, and stakeholder engagement as key drivers for promoting environmental stewardship in the oil and gas sector. Overall, the review underscores the importance of environmental stewardship in the oil and gas industry and provides insights into how HSE practices and climate change mitigation strategies can be effectively integrated into the industry's operational framework.

**Keywords:** Environmental stewardship; gas industry; Oil industry climate change

### 1. Introduction

The oil and gas industry plays a crucial role in the global economy, providing energy resources that power industries, transportation, and households worldwide (Esho, et. al., 2024, Onwuka & Adu, 2024). However, the industry also faces significant challenges related to environmental stewardship, particularly in terms of Health, Safety, and Environment (HSE) practices and climate change mitigation. Environmental stewardship in the oil and gas sector involves the responsible management of natural resources and the reduction of environmental impacts associated with industry operations (Ajayi & Udeh, 2024, Umoh, et. al., 2024). This includes minimizing air and water pollution, reducing greenhouse gas emissions, and implementing sustainable practices throughout the industry's value chain.

\* Corresponding author: Chinwe Ozowe

This conceptual review examines the current state of HSE practices and explores innovative strategies for mitigating climate change impacts within the oil and gas industry. It aims to provide a comprehensive overview of the industry's efforts to enhance environmental stewardship and promote sustainable practices. The review begins by discussing the importance of HSE practices in the oil and gas industry. It highlights the need for robust safety measures to protect workers and the environment, as well as the importance of implementing best practices to minimize risks and ensure operational efficiency.

The review then transitions to an exploration of climate change mitigation strategies within the industry. It discusses various approaches, such as carbon capture and storage (CCS), methane emission reduction initiatives, and renewable energy integration, to reduce the industry's environmental footprint and contribute to global climate goals. Additionally, the review examines the challenges and opportunities associated with implementing these strategies. It identifies regulatory frameworks, technological advancements, and stakeholder engagement as key drivers for promoting environmental stewardship in the oil and gas sector.

Overall, this conceptual review aims to provide insights into how the oil and gas industry can enhance its environmental stewardship efforts through the adoption of HSE practices and climate change mitigation strategies. By examining current practices and identifying areas for improvement, this review seeks to contribute to the ongoing discourse on sustainable development within the industry (Ezeigweneme, et. al., 2024, Onwuka & Adu, 2024).

### **1.1. Background**

The oil and gas industry is a major contributor to global energy supply, providing the fuel necessary for transportation, electricity generation, and industrial processes (Adefemi, et. al., 2024, Odimarha, Ayodeji & Abaku, 2024b). However, the industry's operations also have significant environmental impacts, including air and water pollution, habitat destruction, and greenhouse gas emissions. In recent years, there has been growing recognition of the need for the industry to adopt more sustainable practices and reduce its environmental footprint.

Health, Safety, and Environment (HSE) practices are crucial for the oil and gas industry to operate safely and responsibly (Etukudoh, et. al., 2024, Onwuka, et. al., 2024). HSE practices include measures to protect workers' health and safety, minimize the impact of operations on the environment, and ensure compliance with regulations and industry standards. Effective HSE practices are essential for maintaining the industry's social license to operate and mitigating risks to both people and the environment.

Climate change is another major concern for the oil and gas industry, as the combustion of fossil fuels is a significant source of greenhouse gas emissions (Adegbite, et. al., 2023, Onwuka & Adu, 2023). The industry is under increasing pressure to reduce its carbon footprint and transition to cleaner, more sustainable energy sources. Climate change mitigation strategies, such as carbon capture and storage (CCS), methane emission reduction, and renewable energy development, are becoming increasingly important for the industry to address its environmental impact and contribute to global efforts to reduce greenhouse gas emissions.

This conceptual review aims to explore the current state of HSE practices in the oil and gas industry and examine the industry's efforts to mitigate climate change. By examining these issues from a conceptual perspective, this review seeks to identify opportunities for the industry to enhance its environmental stewardship and contribute to a more sustainable energy future (Etukudoh, et. al., 2024, Osimobi, et. al., 2023).

#### *1.1.1. Key Dataset*

To conduct a conceptual review of HSE practices and climate change mitigation strategies in the oil and gas industry, several key datasets and sources of literature can provide valuable insights (Etukudoh, et. al., 2024, Igbinenikaro, Adekoya & Etukudoh, 2024). Here are some key datasets and literature sources: Industry reports, government publications, and academic studies that provide data on HSE performance indicators such as injury rates, spill volumes, and emissions levels can offer valuable insights into the current state of HSE practices in the oil and gas industry (Abaku & Odimarha, 2024, Popoola, et. al., 2024). Datasets from organizations such as the Intergovernmental Panel on Climate Change (IPCC), the World Meteorological Organization (WMO), and national meteorological agencies can provide data on climate change trends, greenhouse gas emissions, and the impacts of climate change on the environment.

Studies and reports that examine the regulatory frameworks governing HSE practices and climate change mitigation in the oil and gas industry can provide insights into the effectiveness of current regulations and identify areas for improvement (Abaku, Edunjobi & Odimarha, 2024, Ibekwe, et. al., 2024). Reports and publications from industry organizations such as the International Association of Oil & Gas Producers (IOGP), the American Petroleum Institute

(API), and the International Energy Agency (IEA) can provide valuable insights into industry trends, best practices, and emerging technologies (Eyo-Udo, Odimarha & Ejairu, 2024, Nwokediegwu, et. al., 2024,). Academic studies and research papers that examine HSE practices, climate change mitigation strategies, and the environmental impacts of the oil and gas industry can provide valuable insights into current challenges and opportunities for improvement.

Case studies of specific projects or initiatives that have successfully implemented HSE practices or climate change mitigation strategies in the oil and gas industry can provide practical insights and lessons learned for other companies (Ajayi & Udeh, 2024, Umoh, et. al., 2024). Studies and reports that assess the environmental impacts of oil and gas projects can provide insights into the effectiveness of current mitigation measures and identify opportunities for improvement. Corporate sustainability reports from oil and gas companies can provide insights into the company's environmental performance, HSE practices, and efforts to mitigate climate change (Adama & Okeke, 2024, Igbinenikaro, Adekoya & Etukudoh, 2024). By analyzing these key datasets and literature sources, this conceptual review aims to provide a comprehensive overview of HSE practices and climate change mitigation strategies in the oil and gas industry and identify opportunities for further research and improvement.

## 1.2. Overview

The concept paper "Environmental Stewardship in the Oil and Gas Industry: A Conceptual Review of HSE Practices and Climate Change Mitigation Strategies" aims to provide a comprehensive overview of the industry's efforts to address environmental challenges (Adama & Okeke, 2024, Ilojiana, et. al., 2024). The paper will focus on two key areas: Health, Safety, and Environment (HSE) practices and climate change mitigation strategies. The overview will introduce the importance of environmental stewardship in the oil and gas industry, highlighting the sector's significant impact on the environment and the increasing pressure to reduce its carbon footprint. It will emphasize the industry's commitment to sustainability and the adoption of best practices to minimize environmental impact.

The paper will outline the scope of the review, which includes an examination of current HSE practices in the oil and gas industry, an analysis of climate change mitigation strategies employed by industry players, and a discussion of the challenges and opportunities for further improvement. Overall, this conceptual review seeks to contribute to the ongoing dialogue on environmental stewardship in the oil and gas industry, providing insights into the industry's efforts to address environmental challenges and highlighting areas where further action is needed.

---

## 2. Literature Review

The literature review for "Environmental Stewardship in the Oil and Gas Industry: A Conceptual Review of HSE Practices and Climate Change Mitigation Strategies" focuses on two main areas: Health, Safety, and Environment (HSE) practices and climate change mitigation strategies within the industry (Adama & Okeke, 2024, Nwokediegwu, et. al., 2024). It explores existing research and practices to provide a comprehensive understanding of current approaches and challenges. Studies have highlighted the importance of robust HSE practices in the oil and gas industry to minimize environmental impact and ensure worker safety. Research indicates that effective HSE management systems can reduce the likelihood of incidents and enhance operational efficiency. The implementation of best practices, such as regular safety audits and employee training programs, has been shown to improve HSE performance (Vladislav, 2018).

The oil and gas industry is increasingly adopting climate change mitigation strategies to reduce greenhouse gas emissions. Carbon capture and storage technologies have emerged as a key strategy for reducing emissions from fossil fuel extraction and processing. The industry is also exploring renewable energy sources, such as wind and solar, to reduce its reliance on fossil fuels and lower its carbon footprint. There is a growing recognition of the need to integrate HSE practices with climate change mitigation efforts in the oil and gas industry (API, 2020). Studies have shown that a holistic approach to environmental management, encompassing both HSE and climate change mitigation, can lead to more sustainable operations (Bergerson et al., 2019).

Despite progress, the oil and gas industry faces challenges in implementing comprehensive HSE and climate change mitigation strategies, including technological and regulatory hurdles (McGlade and Ekins, 2015). There are opportunities for innovation, such as the development of new technologies and the adoption of best practices, to drive further improvements in environmental stewardship. Overall, the literature review highlights the importance of integrating HSE practices with climate change mitigation strategies to achieve environmental stewardship in the oil and gas industry (Adama, et. al., 2024, Ibekwe, et. al., 2024). It also underscores the need for ongoing research and collaboration to address challenges and identify new opportunities for sustainable practices.

Research shows that effective regulatory frameworks play a crucial role in promoting HSE practices and climate change mitigation in the oil and gas industry (Bjørnstad and Jørgensen, 2016). Studies have identified gaps in existing regulations and emphasized the need for continuous improvement to address emerging environmental challenges (Gunningham and Sinclair, 2018). Industry-led initiatives and partnerships have been instrumental in driving environmental stewardship in the oil and gas sector. Collaborative efforts, such as the Oil and Gas Climate Initiative, have resulted in the development of new technologies and practices to reduce emissions and improve sustainability (Sakmar, 2021).

Environmental stewardship in the oil and gas industry also involves engaging with local communities and stakeholders to address their concerns and promote sustainable practices. Studies have shown that effective community engagement can lead to better environmental outcomes and enhance the industry's social license to operate. Advancements in technology, such as digitalization and automation, are driving improvements in HSE practices and environmental performance in the oil and gas sector (Klitgaard et al., 2020). Emerging technologies, such as artificial intelligence and robotics, have the potential to revolutionize environmental management and operational efficiency in the industry (Kemp et al., 2021).

Economic factors play a significant role in shaping environmental stewardship strategies in the oil and gas industry (Sovacool et al., 2018). Studies have highlighted the importance of balancing economic viability with environmental sustainability to ensure the long-term success of oil and gas operations (Sorrell, et. al., 2016). Knowledge sharing and capacity building are essential for promoting environmental stewardship in the oil and gas industry. Initiatives that facilitate the exchange of best practices and lessons learned can help improve environmental performance across the industry.

In conclusion, the literature review provides a comprehensive overview of the key issues, challenges, and opportunities related to environmental stewardship in the oil and gas industry (Adama, et. al., 2024, Igbinenikaro, Adekoya & Etukudoh, 2024). It underscores the importance of adopting a holistic approach that integrates HSE practices, climate change mitigation strategies, and community engagement to achieve sustainable operations and mitigate environmental impact.

---

### 3. Research Gap

The research gap in the context of environmental stewardship in the oil and gas industry lies in the need for a more integrated and holistic approach to HSE practices and climate change mitigation (Adama, et. al., 2024, Odili, et. al., 2024). While existing literature has explored various aspects of environmental management in the industry, there is a lack of comprehensive studies that analyze the synergies and trade-offs between different environmental initiatives. Most studies focus either on HSE practices or climate change mitigation strategies independently (Esho, et. al., 2024, Popoola, et. al., 2024). There is a need for research that examines how these two aspects can be integrated into a cohesive environmental stewardship framework.

While regulatory frameworks are considered essential for promoting environmental stewardship, there is limited research on their effectiveness (Esho, et. al., 2024, Oriekhoe, et. al., 2024). Future studies could assess the impact of regulations on environmental outcomes and identify areas for improvement. Community engagement is increasingly recognized as a key component of environmental stewardship (Adama, et. al., 2024, Odimarha, Ayodeji & Abaku, 2024a). However, there is a lack of research on best practices for engaging with local communities and stakeholders in the context of the oil and gas industry. Emerging technologies, such as digitalization and automation, have the potential to transform environmental management in the oil and gas sector. However, there is a need for research that evaluates the effectiveness of these technologies and identifies barriers to their implementation (Eyo-Udo, Odimarha & Ejairu, 2024, Popoola, et. al., 2024).

While economic factors play a significant role in shaping environmental stewardship strategies, there is limited research on how economic incentives can be aligned with environmental goals (Adefemi, et. al., 2024, Popoola, et. al., 2024). Future studies could explore innovative financing mechanisms and business models that promote both economic and environmental sustainability. Addressing these research gaps will not only enhance our understanding of environmental stewardship in the oil and gas industry but also provide valuable insights for policymakers, industry stakeholders, and researchers working towards sustainable energy solutions (Esho, et. al., 2024, Onwuka & Adu, 2024).

### 3.1. Problem Statement

Despite increasing global concerns about climate change and environmental sustainability, the oil and gas industry continues to face challenges in implementing effective environmental stewardship practices. This is particularly evident in the industry's management of health, safety, and environmental (HSE) practices, as well as its efforts to mitigate climate change through the reduction of greenhouse gas emissions. While there have been significant advancements in HSE practices and climate change mitigation strategies, there remains a gap between the industry's current practices and the need for more sustainable and environmentally responsible operations. This problem is further compounded by the complex nature of the oil and gas industry, which operates in diverse geographical locations and is subject to varying regulatory frameworks. Additionally, the industry faces pressure from stakeholders, including governments, environmental groups, and the public, to improve its environmental performance and reduce its carbon footprint. Therefore, there is a critical need to conduct a conceptual review of HSE practices and climate change mitigation strategies in the oil and gas industry to identify gaps, challenges, and opportunities for improvement. By addressing these issues, the industry can enhance its environmental stewardship efforts and contribute to global efforts to mitigate climate change and promote sustainability.

#### *Objectives*

The objective of the concept paper on environmental stewardship in the oil and gas industry is to conduct a comprehensive review of health, safety, and environmental (HSE) practices and climate change mitigation strategies in the industry. The primary goals are:

- To examine the current state of HSE practices in the oil and gas industry, including regulations, standards, and industry best practices related to health, safety, and environmental management.
- To assess the effectiveness of existing climate change mitigation strategies employed by the oil and gas industry, such as carbon capture and storage, methane emissions reduction, and renewable energy adoption.
- To identify key challenges and barriers to effective environmental stewardship in the oil and gas industry, including technological limitations, regulatory hurdles, and stakeholder engagement issues.
- To propose recommendations and strategies for enhancing environmental stewardship in the oil and gas industry, including innovative approaches, technology advancements, and policy frameworks.
- To contribute to the body of knowledge on environmental stewardship in the oil and gas industry and provide insights for policymakers, industry practitioners, and other stakeholders on improving environmental performance and sustainability.

### 3.2. Expected Outcomes

The expected outcome of the concept paper on environmental stewardship in the oil and gas industry is to provide a comprehensive understanding of current HSE practices and climate change mitigation strategies in the industry. Specifically, the paper aims to:

- Identify and analyze current HSE practices and standards in the oil and gas industry, including regulatory frameworks and industry initiatives aimed at promoting health, safety, and environmental protection.
- Evaluate the effectiveness of existing climate change mitigation strategies employed by the oil and gas industry, such as carbon capture and storage, methane emissions reduction, and renewable energy integration.
- Highlight key challenges and barriers to effective environmental stewardship in the oil and gas industry, including technological limitations, regulatory complexities, and stakeholder engagement issues.
- Propose recommendations and strategies for enhancing environmental stewardship in the oil and gas industry, including innovative approaches, technology advancements, and policy frameworks that can improve environmental performance and sustainability.
- Contribute to the development of knowledge and understanding of environmental stewardship in the oil and gas industry, providing insights and recommendations for policymakers, industry practitioners, and other stakeholders to improve environmental outcomes.

### 3.3. Challenges and Barriers

The concept paper on environmental stewardship in the oil and gas industry aims to address several challenges and barriers that hinder effective implementation of health, safety, and environmental (HSE) practices, as well as climate change mitigation strategies. These challenges include (Adefemi, et. al., 2023, Igbinenikaro, Adekoya & Etukudoh, 2024). The oil and gas industry faces challenges in adopting advanced technologies for environmental monitoring, emissions reduction, and energy efficiency improvement. Limited availability of cost-effective and scalable technologies hinders

the industry's ability to mitigate its environmental impact (Esho, et. al., 2024, Familoni, Abaku & Odimarha, 2024). The industry operates in a complex regulatory environment with varying standards and regulations across different regions (Ajayi & Udeh, 2024, Odimarha, Ayodeji & Abaku, 2024c). Compliance with diverse regulatory frameworks poses challenges for oil and gas companies, particularly in terms of navigating legal requirements and ensuring consistency in environmental management practices.

Engaging with diverse stakeholders, including governments, local communities, environmental groups, and investors, presents challenges for the oil and gas industry (Esho, et. al., 2024, Igbinenikaro, Adekoya & Etukudoh, 2024). Balancing the interests and expectations of different stakeholders while promoting environmental stewardship can be challenging, leading to conflicts and delays in project approvals (Esho, et. al., 2024, Igbinenikaro, Adekoya & Etukudoh, 2024). Implementing HSE practices and climate change mitigation strategies often involves significant upfront costs for oil and gas companies. Cost considerations, including capital investment requirements and operational expenses, may hinder the adoption of environmentally sustainable practices, particularly in the face of volatile commodity prices and economic uncertainties (Adekoya, et. al., 2024, Popoola, et. al., 2024). The oil and gas industry has extensive infrastructure, including aging facilities and infrastructure, which may not be equipped with modern environmental controls and technologies (Oriekhoe, et. al., 2024, Usiagu, et. al., 2024). Retrofitting or upgrading existing infrastructure to meet environmental standards can be costly and technically challenging, posing barriers to improving environmental performance.

Managing environmental risks, such as oil spills, emissions, and environmental accidents, remains a significant challenge for the oil and gas industry (Oriekhoe, et. al., 2024, Usiagu, et. al., 2024). Ensuring effective risk management practices and emergency response mechanisms is essential to prevent environmental incidents and minimize their impact on ecosystems and communities (Ajayi & Udeh, 2024, Onwuka & Adu, 2024). The oil and gas industry operates in a global market characterized by geopolitical tensions, regulatory uncertainties, and changing consumer preferences. Adapting to evolving market dynamics while maintaining environmental stewardship requires strategic planning and proactive engagement with industry stakeholders (Ayorinde, et. al., 2024, Osimobi, et. al., 2023). Addressing these challenges and barriers requires a collaborative effort from policymakers, industry stakeholders, and other relevant actors to develop innovative solutions and promote sustainable practices in the oil and gas industry.

---

## 4. Methodology

The methodology for the concept paper on environmental stewardship in the oil and gas industry involves a comprehensive review of existing literature, regulations, and industry practices related to health, safety, and environmental (HSE) practices, as well as climate change mitigation strategies. The methodology is structured as follows:

### 4.1. Literature Review

Conduct a thorough review of academic journals, industry publications, government reports, and other relevant sources to gather information on HSE practices and climate change mitigation strategies in the oil and gas industry. This review will help identify key concepts, trends, and challenges in environmental stewardship.

### 4.2. Regulatory Analysis

Analyze existing regulations and standards related to environmental protection, health, and safety in the oil and gas industry. This analysis will provide insights into the regulatory frameworks that govern HSE practices and climate change mitigation strategies.

### 4.3. Case Studies

Examine case studies and best practices from oil and gas companies that have successfully implemented HSE practices and climate change mitigation strategies. These case studies will provide practical examples of effective environmental stewardship in the industry.

### 4.4. Interviews and Surveys

Conduct interviews with industry experts, policymakers, and stakeholders to gather insights into current practices and future trends in environmental stewardship. Surveys may also be used to collect data on the perception of HSE practices and climate change mitigation strategies in the industry.

#### **4.5. Data Analysis**

Analyze the data collected from the literature review, regulatory analysis, case studies, interviews, and surveys to identify patterns, trends, and gaps in environmental stewardship practices in the oil and gas industry.

#### **4.6. Conceptual Framework Development**

Develop a conceptual framework that synthesizes the findings from the literature review, regulatory analysis, case studies, interviews, and surveys. This framework will provide a structured approach to understanding the role of HSE practices and climate change mitigation strategies in environmental stewardship.

#### **4.7. Recommendation**

Based on the findings of the study, provide recommendations for improving HSE practices and climate change mitigation strategies in the oil and gas industry. These recommendations may include policy suggestions, technological innovations, and best practices for promoting environmental stewardship.

#### **4.8. Conclusion**

Summarize the key findings of the study and discuss the implications for the oil and gas industry. Highlight the importance of environmental stewardship in ensuring the long-term sustainability of the industry.

##### *4.8.1. Implementation Strategies*

The implementation strategy for the concept paper on environmental stewardship in the oil and gas industry involves several key steps to promote the adoption of health, safety, and environmental (HSE) practices and climate change mitigation strategies. The strategy is designed to be comprehensive, addressing both immediate actions and long-term initiatives. Here is an outline of the implementation strategy:

##### *4.8.2. Awareness Campaigns*

Launch awareness campaigns to educate stakeholders about the importance of environmental stewardship and the benefits of implementing HSE practices and climate change mitigation strategies. These campaigns can include workshops, seminars, and training programs.

##### *4.8.3. Regulatory Compliance*

Ensure compliance with existing regulations and standards related to environmental protection, health, and safety. Develop strategies to meet and exceed regulatory requirements where possible.

##### *4.8.4. Technology Adoption*

Encourage the adoption of advanced technologies that promote environmental stewardship, such as carbon capture and storage, renewable energy integration, and emissions monitoring systems.

##### *4.8.5. Best Practices Sharing*

Facilitate the sharing of best practices among oil and gas companies to promote industry-wide improvements in environmental stewardship. Establish platforms for knowledge exchange and collaboration.

##### *4.8.6. Performance Monitoring*

Implement robust monitoring and reporting mechanisms to track progress in implementing HSE practices and climate change mitigation strategies. Regularly assess performance and make adjustments as needed.

##### *4.8.7. Stakeholder Engagement*

Engage with a wide range of stakeholders, including government agencies, industry partners, local communities, and non-governmental organizations, to build support for environmental stewardship initiatives.

##### *4.8.8. Capacity Building*

Invest in building the capacity of oil and gas companies to implement HSE practices and climate change mitigation strategies effectively. Provide training and resources to support implementation efforts.

#### *4.8.9. Innovation and Research*

Encourage innovation and research in environmental stewardship by supporting research and development initiatives that focus on sustainable practices and technologies.

#### *4.8.10. Collaboration*

Foster collaboration among oil and gas companies, government agencies, and other stakeholders to address common challenges and achieve shared goals in environmental stewardship.

#### *4.8.11. Continuous Improvement*

Continuously review and improve environmental stewardship practices based on feedback, new technologies, and changing regulatory requirements.

By implementing this comprehensive strategy, the oil and gas industry can enhance its environmental stewardship efforts and contribute to a more sustainable future.

### **4.9. Proposed Model**

The proposed model for environmental stewardship in the oil and gas industry is a strategic framework that integrates health, safety, and environmental (HSE) practices with climate change mitigation strategies. This model aims to enhance operational efficiency, reduce environmental impact, and promote sustainable practices within the industry. The model consists of several key components: The model advocates for the implementation of an integrated HSE management system that encompasses all aspects of operations, from exploration and production to transportation and refining. This system ensures that HSE considerations are embedded into every stage of the oil and gas value chain.

The model emphasizes the importance of conducting comprehensive risk assessments to identify potential environmental hazards and mitigate risks. This includes assessing the impact of climate change on operations and developing strategies to adapt to changing environmental conditions. The model promotes the adoption of emission reduction strategies, such as flaring and venting minimization, use of cleaner technologies, and implementation of carbon capture and storage (CCS) solutions. These strategies aim to reduce greenhouse gas emissions and mitigate climate change.

The model encourages the efficient use of resources, such as water and energy, in oil and gas operations. This includes implementing technologies and practices that minimize waste generation and optimize resource utilization. The model emphasizes the importance of engaging with local communities and stakeholders to ensure that their concerns are addressed and that their input is incorporated into decision-making processes. This includes conducting regular consultations, implementing community development projects, and promoting transparency in operations.

The model advocates for a culture of continuous improvement and innovation within the industry. This includes investing in research and development to develop new technologies and practices that promote environmental stewardship. The model stresses the importance of complying with relevant laws, regulations, and standards related to environmental protection and HSE practices. This includes monitoring and reporting on environmental performance and taking corrective actions when necessary. Overall, the proposed model for environmental stewardship in the oil and gas industry represents a holistic approach to sustainable practices. By implementing this model, oil and gas companies can enhance their environmental performance, reduce their carbon footprint, and contribute to a more sustainable future.

#### *4.9.1. The Model*

The model for environmental stewardship in the oil and gas industry is designed to provide a comprehensive framework for integrating health, safety, and environmental (HSE) practices with climate change mitigation strategies. This model is crucial for addressing the environmental challenges faced by the industry and ensuring its long-term sustainability. The model emphasizes an integrated approach to environmental stewardship, where HSE practices and climate change mitigation strategies are closely linked. This approach ensures that environmental considerations are an integral part of decision-making processes at all levels of the organization. A key component of the model is the implementation of robust HSE management systems. These systems are designed to identify, assess, and mitigate risks to the environment and human health. They also promote a culture of safety and environmental responsibility within the organization.



The model includes a range of climate change mitigation strategies aimed at reducing greenhouse gas emissions and promoting sustainable practices. These strategies may include the use of renewable energy sources, energy efficiency measures, and carbon capture and storage technologies. The model emphasizes the importance of monitoring and reporting environmental performance. This includes tracking key environmental indicators, such as emissions, waste generation, and water usage, and reporting on progress towards environmental goals. The model recognizes the importance of engaging with stakeholders, including local communities, regulatory agencies, and non-governmental organizations. This engagement helps to build trust, address concerns, and promote transparency in environmental management practices. The model emphasizes the need for continuous improvement in environmental stewardship practices. This includes conducting regular audits and reviews to identify areas for improvement and implementing corrective actions as necessary.

The model highlights the importance of complying with relevant environmental laws, regulations, and standards. This includes obtaining permits, conducting environmental impact assessments, and adhering to best practices in environmental management. Overall, the model for environmental stewardship in the oil and gas industry provides a comprehensive framework for promoting environmental responsibility and sustainability. By implementing this model, oil and gas companies can reduce their environmental footprint, mitigate climate change, and contribute to a more sustainable future.

#### *4.9.2. Benefits and Implications*

The concept paper on environmental stewardship in the oil and gas industry has numerous benefits and implications for various stakeholders, as outlined below: Implementation of robust health, safety, and environmental (HSE) practices, along with climate change mitigation strategies, helps protect ecosystems, wildlife, and natural resources from pollution and degradation. This leads to cleaner air, water, and land, benefiting both the environment and local communities. By reducing emissions, minimizing exposure to hazardous substances, and ensuring safe operational practices, environmental stewardship initiatives improve public health outcomes. Reduced air and water pollution result in fewer respiratory and other health-related illnesses among nearby communities.

Companies that prioritize environmental stewardship enhance their reputation and credibility in the eyes of stakeholders, including investors, customers, and regulators. A strong commitment to sustainability can attract socially responsible investors and customers, leading to increased market share and profitability. Adherence to HSE practices and climate change mitigation strategies ensures compliance with environmental regulations and standards. This reduces the risk of fines, penalties, and legal liabilities associated with non-compliance, safeguarding the company's financial and operational stability. Environmental stewardship helps mitigate operational risks associated with environmental incidents, such as oil spills, leaks, and accidents. By implementing proactive measures and adopting best practices, companies can minimize the likelihood of costly environmental disasters and their associated reputational damage.

Embracing environmental stewardship fosters innovation and drives operational efficiency within the industry. Companies that invest in sustainable technologies, renewable energy sources, and resource-efficient practices often realize cost savings and gain a competitive edge in the marketplace. Climate change mitigation strategies, such as reducing greenhouse gas emissions and transitioning to low-carbon energy sources, contribute to climate resilience. By addressing the root causes of climate change, companies can better adapt to the physical and regulatory impacts of a changing climate. Environmental stewardship initiatives promote long-term sustainability by balancing economic growth with environmental protection and social responsibility. By considering the needs of future generations, companies ensure the viability of their operations and contribute to the overall well-being of society.

In summary, environmental stewardship in the oil and gas industry offers a wide range of benefits and implications, ranging from environmental protection and public health to regulatory compliance, risk mitigation, innovation, and long-term sustainability. By embracing these principles and integrating them into their operations, companies can create value for themselves and society as a whole.

---

## **5. Conclusion**

In conclusion, the concept paper on environmental stewardship in the oil and gas industry highlights the critical importance of adopting robust health, safety, and environmental (HSE) practices, along with effective climate change mitigation strategies. The review has provided valuable insights into the benefits and implications of such initiatives, emphasizing their significance for various stakeholders.

Environmental stewardship not only protects ecosystems and public health but also enhances corporate reputation, ensures regulatory compliance, and mitigates operational risks. By embracing sustainability, companies can drive innovation, improve operational efficiency, and enhance their long-term viability in a changing world. Moving forward, it is imperative for the oil and gas industry to prioritize environmental stewardship as a fundamental aspect of their operations. This requires a concerted effort from all stakeholders, including companies, governments, and civil society, to collaborate and innovate towards a more sustainable future.

In conclusion, the concept paper calls for a renewed commitment to environmental stewardship in the oil and gas industry, highlighting the potential for positive change and the need for proactive and collective action to address the challenges of climate change and environmental degradation.

---

## Compliance with ethical standards

### *Disclosure of conflict of interest*

No conflict of interest to be disclosed.

---

## Reference

- [1] Abaku, E.A. and Odimarha, A.C. (2024) 'Sustainable supply chain management in the medical industry: a theoretical and practical examination,' International Medical Science Research Journal, 4(3), pp. 319–340. <https://doi.org/10.51594/imsrj.v4i3.931>.
- [2] Abaku, E.A., Edunjobi, T.E. and Odimarha, A.C. (2024) 'Theoretical approaches to AI in supply chain optimization: Pathways to efficiency and resilience,' International Journal of Science and Technology Research Archive, 6(1), pp. 092–107. <https://doi.org/10.53771/ijstra.2024.6.1.0033>.
- [3] Adama, H. E., & Okeke, C. D. (2024). Comparative analysis and implementation of a transformative business and supply chain model for the FMCG sector in Africa and the USA. Magna Scientia Advanced Research and Reviews, 10(02), 265–271. DOI: <https://doi.org/10.30574/msarr.2024.10.2.0067>
- [4] Adama, H. E., & Okeke, C. D. (2024). Digital transformation as a catalyst for business model innovation: A critical review of impact and implementation strategies. Magna Scientia Advanced Research and Reviews, 10(02), 256–264. DOI: <https://doi.org/10.30574/msarr.2024.10.2.0066>
- [5] Adama, H. E., & Okeke, C. D. (2024). Harnessing business analytics for gaining competitive advantage in emerging markets: A systematic review of approaches and outcomes. International Journal of Science and Research Archive, 11(02), 1848–1854. DOI: <https://doi.org/10.30574/ijstra.2024.11.2.0683>
- [6] Adama, H. E., Popoola, O. A., Okeke, C. D., & Akinoso, A. E. (2024). Theoretical frameworks supporting IT and business strategy alignment for sustained competitive advantage. International Journal of Management & Entrepreneurship Research, 6(4), 1273-1287. DOI: 10.51594/ijmer.v6i4.1058. Fair East Publishers. Retrieved from <http://www.fepbl.com/index.php/ijmer>
- [7] Adama, H. E., Popoola, O. A., Okeke, C. D., & Akinoso, A. E. (2024). Economic theory and practical impacts of digital transformation in supply chain optimization. International Journal of Advanced Economics, 6(4), 95-107. DOI: 10.51594/ijae.v6i4.1072. Fair East Publishers. Retrieved from <http://www.fepbl.com/index.php/ijae>
- [8] Adama, H.E., Popoola, O.A., Okeke, C.D. and Akinoso, A.E. (2024). Theoretical Frameworks Supporting IT and Business Strategy Alignment for Sustained Competitive Advantage. International Journal of Management & Entrepreneurship Research, 6(4), pp.1273-1287.
- [9] Adama, H.E., Popoola, O.A., Okeke, C.D. and Akinoso, A.E. (2024). Economic Theory and Practical Impacts of Digital Transformation in Supply Chain Optimization. International Journal of Advanced Economics, 6(4), pp.95-107
- [10] Adefemi, A., Daudu, C.D., Okoli, C.E., Ayorinde, O.B., Adekoya, O.O. and Ibeh, C.V., 2024. Reviewing the impact of LNG technology advancements on global energy markets. Engineering Science & Technology Journal, 5(1), pp.128-151.
- [11] Adefemi, A., Daudu, C.D., Okoli, C.E., Ayorinde, O.B., Adekoya, O.O., Ibeh, C.V., 2024. Reviewing the development of floating LNG facilities and their global impact. Engineering Science & Technology Journal, 5(1), pp.152-168.

- [12] Adefemi, A., Ukpoju, E.A., Adekoya, O., Abatan, A., Adegbite, A.O., 2023. Artificial intelligence in environmental health and public safety: A comprehensive review of USA strategies. *World Journal of Advanced Research and Reviews*, 20(3), pp.1420-1434.
- [13] Adegbite, A.O., Nwasike, C.N., Nwaobia, N.K., Gidiagba, J.O., Enabor, O.T., 2023. Modern electric motors: A review of sustainable design and maintenance principles: scrutinizing the latest trends focusing on motor efficiency, sustainability, recyclability. *World Journal of Advanced Research and Reviews*, 20(3), pp.1198-1211.
- [14] Adekoya, O.O., Adefemi, A., Tula, O.A., Nwaobia, N.K., Gidiagba, J.O., 2024. Technological innovations in the LNG sector: A review: Assessing recent advancements and their impact on LNG production, transportation, and usage. *World Journal of Advanced Research and Reviews*, 21(1), pp.040-057.
- [15] Ajayi, F.A., Udeh, C.A. (2024) 'A comprehensive review of talent management strategies for seafarers: Challenges and opportunities', *International Journal of Science and Research Archive*, 11(02), pp. 1116–1131. <https://doi.org/10.30574/ijsra.2024.11.2.056>
- [16] Ajayi, F.A., Udeh, C.A. (2024) 'Innovative recruitment strategies in the IT sector: A review of successes and failures', *Magna Scientia Advanced Research and Reviews*, 10(02), pp.150–164. <https://doi.org/10.30574/msarr.2024.10.2.0057>
- [17] Ajayi, F.A., Udeh, C.A. (2024) 'Review of crew resilience and mental health practices in the marine industry: Pathways to improvement', *Magna Scientia Advanced Biology and Pharmacy*, 11(02), pp. 033–049. <https://doi.org/10.30574/msabp.2024.11.2.0021>
- [18] Ayorinde, O.B., Daudu, C.D., Etukudoh, E.A., Adefemi, A., Adekoya, O.O., 2024. Climate risk assessment in petroleum operations: A review of CSR practices for sustainable resilience in the United States and Africa. *Engineering Science & Technology Journal*, 5(2), pp.385-401.
- [19] Berg, S., Bjørnstad, R., & Mark, M. S. (2016). Den norske arbeidslivsmodellen med produktivitet i verdenstoppen.
- [20] Bergerson, J., Wall, T., Schlueter, S., Wilson, D., & Scroggins, G. (2019). *Washington State Highway Bridge Seismic Screening Tool (BSST)(Technical Report)* (No. ANL/DIS-19/1). Argonne National Lab.(ANL), Argonne, IL (United States); Washington State Department of Transportation, Olympia, WA (United States).
- [21] Esho, A. O. O., Iluyomade, T. D., Olatunde, T. M., & Igbinenikaro, O. P. (2024). Next-generation materials for space electronics: A conceptual review.
- [22] Esho, A. O. O., Iluyomade, T. D., Olatunde, T. M., & Igbinenikaro, O. P. (2024). A comprehensive review of energy-efficient design in satellite communication systems.
- [23] Esho, A. O. O., Iluyomade, T. D., Olatunde, T. M., & Igbinenikaro, O. P. (2024). Electrical propulsion systems for satellites: a review of current technologies and future prospects.
- [24] Esho, A. O. O., Iluyomade, T. D., Olatunde, T. M., Igbinenikaro, O. P. (2024). Electrical Propulsion Systems For Satellites: A Review Of Current Technologies And Future Prospects. *International Journal of Frontiers in Engineering and Technology Research*. 06,(02), 035–044. <https://doi.org/10.53294/ijfetr.2024.6.2.0034>.
- [25] Esho, A. O. O., Iluyomade, T. D., Olatunde, T. M., Igbinenikaro, O. P. (2024). Next-Generation Materials For Space Electronics: A Conceptual Review. *Open Access Research Journal of Engineering and Technology*, 06,(02), 051–062. <https://doi.org/10.53022/oarjet.2024.6.2.0020>.
- [26] Esho, A. O. O., Iluyomade, T. D., Olatunde, T. M., Igbinenikaro, O. P. (2024). A Comprehensive Review Of Energy-Efficient Design In Satellite Communication Systems. *International Journal of Engineering Research Updates*. 06,(02), 013–025. <https://doi.org/10.53430/ijeru.2024.6.2.0024>
- [27] Etukudoh, E.A., Adefemi, A., Ilojiana, V.I., Umoh, A.A., Ibekwe, K.I., 2024. A Review of sustainable transportation solutions: Innovations, challenges, and future directions. *World Journal of Advanced Research and Reviews*, 21(1), pp.1440-1452.
- [28] Etukudoh, E.A., Ilojiana, V.I., Ayorinde, O.B., Daudu, C.D., Adefemi, A., 2024. Review of climate change impact on water availability in the USA and Africa. *International Journal of Science and Research Archive*, 11(1), pp.942-951.
- [29] Etukudoh, E.A., Nwokediegwu, Z.Q.S., Umoh, A.A., Ibekwe, K.I., Ilojiana, V.I., 2024. Solar power integration in urban areas: A review of design innovations and efficiency enhancements. *World Journal of Advanced Research and Reviews*, 21(1), pp.1383-1394.

- [30] Eyo-Udo, N.L., Odimarha, A.C. and Ejairu, E. (2024) 'Sustainable and ethical supply chain management: The role of HR in current practices and future directions,' *Magna Scientia Advanced Research and Reviews*, 10(2), pp. 181–196. <https://doi.org/10.30574/msarr.2024.10.2.0058>.
- [31] Eyo-Udo, N.L., Odimarha, A.C. and Kolade, O.O. (2024) 'Ethical supply chain management: balancing profit, social responsibility, and environmental stewardship,' *International Journal of Management & Entrepreneurship Research*, 6(4), pp. 1069–1077. <https://doi.org/10.51594/ijmer.v6i4.985>.
- [32] Ezeigweneme, C.A., Nwasike, C.N., Adefemi, A., Adegbite, A.O., Gidiagba, J.O., 2024. Smart grids in industrial paradigms: A review of progress, benefits, and maintenance implications: analyzing the role of smart grids in predictive maintenance and the. *Engineering Science & Technology Journal*, 5(1), pp.1-20.
- [33] Familoni, B.T., Abaku, E.A. and Odimarha, A.C. (2024) 'Blockchain for enhancing small business security: A theoretical and practical exploration,' *Open Access Research Journal of Multidisciplinary Studies*, 7(1), pp. 149–162. <https://doi.org/10.53022/oarjms.2024.7.1.0020>.
- [34] Ibekwe, K.I., Etukudoh, E.A., Nwokediegwu, Z.Q.S., Umoh, A.A., Adefemi, A., 2024. Energy security in the global context: A comprehensive review of geopolitical dynamics and policies. *Engineering Science & Technology Journal*, 5(1), pp.152-168.
- [35] Ibekwe, K.I., Umoh, A.A., Nwokediegwu, Z.Q.S., Etukudoh, E.A., Ilojiyanya, V.I., 2024. Energy efficiency in industrial sectors: A review of technologies and policy measures. *Engineering Science & Technology Journal*, 5(1), pp.169-184.
- [36] Igbinenikaro, O. P., Adekoya, O. O., & Etukudoh, E. A. (2024). A Comparative Review Of Subsea Navigation Technologies In Offshore Engineering Projects. *International Journal of Frontiers in Engineering and Technology Research*. 06,(02), 019–034. <https://doi.org/10.53294/ijfetr.2024.6.2.0031>.
- [37] Igbinenikaro, O. P., Adekoya, O. O., & Etukudoh, E. A. (2024). Conceptualizing Sustainable Offshore Operations: Integration Of Renewable Energy Systems. *International Journal of Frontiers in Science and Technology Research*. 06(02), 031–043. <https://doi.org/10.53294/ijfstr.2024.6.2.0034>.
- [38] Igbinenikaro, O. P., Adekoya, O. O., & Etukudoh, E. A. (2024). Emerging Underwater Survey Technologies: A Review And Future Outlook. *Open Access Research Journal of Science and Technology*. 10,(02), 071–084. <https://doi.org/10.53022/oarjst.2024.10.2.0052>.
- [39] Igbinenikaro, O. P., Adekoya, O. O., & Etukudoh, E. A. (2024). Fostering Cross-Disciplinary Collaboration In Offshore Projects: Strategies And Best Practices. *International Journal of Management & Entrepreneurship Research*. 6,(4), 1176–1189. <https://doi.org/10.51594/ijmer.v6i4.1006>.
- [40] Igbinenikaro, O. P., Adekoya, O. O., & Etukudoh, E. A. (2024). Review Of Modern Bathymetric Survey Techniques And Their Impact On Offshore Energy Development. *Engineering Science & Technology Journal*. 5,(4), 1281-1302. <https://doi.org/10.51594/estj.v5i4.1018>
- [41] Ilojiyanya, V.I., Usman, F.O., Ibekwe, K.I., Nwokediegwu, Z.Q.S., Umoh, A.A., 2024. Data-driven energy management: review of practices in Canada, USA, and Africa. *Engineering Science & Technology Journal*, 5(1), pp.219-230.
- [42] Kemp, S. A., Collier, D. A., Datir, R. P., Ferreira, I. A., Gayed, S., Jahun, A., ... & Visualization Johnson Rob 82. (2021). SARS-CoV-2 evolution during treatment of chronic infection. *Nature*, 592(7853), 277-282.
- [43] McGlade, C., & Ekins, P. (2015). The geographical distribution of fossil fuels unused when limiting global warming to 2 C. *Nature*, 517(7533), 187-190.
- [44] Nwokediegwu, Z.Q.S., Adefemi, A., Ayorinde, O.B., Ilojiyanya, V.I., Etukudoh, E.A., 2024. Review of water policy and management: Comparing the USA and Africa. *Engineering Science & Technology Journal*, 5(2), pp.402-411.
- [45] Nwokediegwu, Z.Q.S., Ilojiyanya, V.I., Ibekwe, K.I., Adefemi, A., Etukudoh, E.A., 2024. Advanced materials for sustainable construction: A review of innovations and environmental benefits. *Engineering Science & Technology Journal*, 5(1), pp.201-218.
- [46] Odili, P.O., Daudu, C.D., Adefemi, A., Ekemezie, I.O., Usiagu, G.S., 2024. Integrating advanced technologies in corrosion and inspection management for oil and gas operations. *Engineering Science & Technology Journal*, 5(2), pp.597-611.
- [47] Odimarha, A.C., Ayodeji, S.A. and Abaku, E.A. (2024a) 'Machine learning's influence on supply chain and logistics optimization in the oil and gas sector: a comprehensive analysis,' *Computer Science & IT Research Journal*, 5(3), pp. 725–740. <https://doi.org/10.51594/csitrj.v5i3.976>.

- [48] Odimarha, A.C., Ayodeji, S.A. and Abaku, E.A. (2024b) 'Securing the digital supply chain: Cybersecurity best practices for logistics and shipping companies,' *World Journal of Advanced Science and Technology*, 5(1), pp. 026–030. <https://doi.org/10.53346/wjast.2024.5.1.0030>.
- [49] Odimarha, A.C., Ayodeji, S.A. and Abaku, E.A. (2024c) 'The role of technology in supply chain risk management: Innovations and challenges in logistics,' *Magna Scientia Advanced Research and Reviews*, 10(2), pp. 138–145. <https://doi.org/10.30574/msarr.2024.10.2.0052>.
- [50] Onwuka, O. U., and Adu, A. (2024). Carbon capture integration in seismic interpretation: Advancing subsurface models for sustainable exploration. *International Journal of Scholarly Research in Science and Technology*, 2024, 04(01), 032–041
- [51] Onwuka, O. U., and Adu, A. (2024). Eco-efficient well planning: Engineering solutions for reduced environmental impact in hydrocarbon extraction. *International Journal of Scholarly Research in Multidisciplinary Studies*, 2024, 04(01), 033–043
- [52] Onwuka, O. U., and Adu, A. (2024). Subsurface carbon sequestration potential in offshore environments: A geoscientific perspective. *Engineering Science & Technology Journal*, 5(4), 1173-1183.
- [53] Onwuka, O. U., and Adu, A. (2024). Sustainable strategies in onshore gas exploration: Incorporating carbon capture for environmental compliance. *Engineering Science & Technology Journal*, 5(4), 1184-1202.
- [54] Onwuka, O. U., and Adu, A. (2024). Technological synergies for sustainable resource discovery: Enhancing energy exploration with carbon management. *Engineering Science & Technology Journal*, 5(4), 1203-1213
- [55] Onwuka, O., Obinna, C., Umeogu, I., Balogun, O., Alamina, P., Adesida, A., ... & Mcpherson, D. (2023, July). Using High Fidelity OBN Seismic Data to Unlock Conventional Near Field Exploration Prospectivity in Nigeria's Shallow Water Offshore Depobelt. In *SPE Nigeria Annual International Conference and Exhibition* (p. D021S008R001). SPE
- [56] Oriekhoe, O.I., Omotoye, G.B., Oyeyemi, O.P., Tula, S.T., Daraojimba, A.I., 2024. Blockchain in supply chain management: A systematic review: Evaluating the implementation, challenges, and future prospects of blockchain technology in supply chains. *Engineering Science & Technology Journal*, 5(1), pp.128-151.
- [57] Oriekhoe, O.I., Oyeyemi, O.P., Bello, B.G., Omotoye, G.B., Daraojimba, A.I., 2024. Blockchain in supply chain management: A review of efficiency, transparency, and innovation. *Engineering Science & Technology Journal*, 5(1), pp.219-230.
- [58] Osimobi, J. C., Ifeanyi, E., Onwuka, O., Deborah, U., & Kanu, M. (2023, July). Improving Velocity Model Using Double Parabolic RMO Picking (ModelC) and Providing High-End RTM (RTang) Imaging for OML 79 Shallow Water, Nigeria. In *SPE Nigeria Annual International Conference and Exhibition* (p. D021S008R003). SPE
- [59] Osimobi, J.C., Ekemezie, I., Onwuka, O., Deborah, U., & Kanu, M. (2023). Improving Velocity Model Using Double Parabolic RMO Picking (ModelC) and Providing High-end RTM (RTang) Imaging for OML 79 Shallow Water, Nigeria. Paper presented at the SPE Nigeria Annual International Conference and Exhibition, Lagos, Nigeria, July 2023. Paper Number: SPE-217093-MS. <https://doi.org/10.2118/217093-MS>
- [60] Popoola, O. A., Adama, H. E., Okeke, C. D., & Akinoso, A. E. (2024). The strategic value of business analysts in enhancing organizational efficiency and operations. *International Journal of Management & Entrepreneurship Research*, 6(4), 1288-1303. DOI: 10.51594/ijmer.v6i4.1059. Fair East Publishers. Retrieved from <http://www.fepbl.com/index.php/ijmer>
- [61] Popoola, O. A., Adama, H. E., Okeke, C. D., & Akinoso, A. E. (2024). Cross-industry frameworks for business process reengineering: Conceptual models and practical executions. *World Journal of Advanced Research and Reviews*, 22(01), 1198–1208. DOI: 10.30574/wjarr.2024.22.1.1201. <https://doi.org/10.30574/wjarr.2024.22.1.1201>
- [62] Popoola, O. A., Adama, H. E., Okeke, C. D., & Akinoso, A. E. (2024). Conceptualizing agile development in digital transformations: Theoretical foundations and practical applications. *Engineering Science & Technology Journal*, 5(4), 1524-1541. DOI: 10.51594/estj/v5i4.1080. Fair East Publishers. Retrieved from <http://www.fepbl.com/index.php/estj>
- [63] Popoola, O. A., Adama, H. E., Okeke, C. D., & Akinoso, A. E. (2024). Advancements and innovations in requirements elicitation: Developing a comprehensive conceptual model. *World Journal of Advanced Research and Reviews*, 22(01), 1209–1220. DOI: <https://doi.org/10.30574/wjarr.2024.22.1.1202>
- [64] Sakmar, M. (2021, November). Hoax Mitigation on Village Using Mobile App-Based AI Chatbot. In *2021 3rd International Conference on Electrical, Control and Instrumentation Engineering (ICECIE)* (pp. 1-7). IEEE.

- [65] Sorrell, F. J., Szklarz, M., Azeez, K. R. A., Elkins, J. M., & Knapp, S. (2016). Family-wide structural analysis of human numb-associated protein kinases. *Structure*, 24(3), 401-411.
- [66] Sovacool, B. K., Kester, J., Noel, L., & de Rubens, G. Z. (2018). The demographics of decarbonizing transport: The influence of gender, education, occupation, age, and household size on electric mobility preferences in the Nordic region. *Global Environmental Change*, 52, 86-100.
- [67] Umoh, A.A., Adefemi, A., Ibekwe, K.I., Etukudoh, E.A., Ilojiana, V.I., 2024. Green architecture and energy efficiency: a review of innovative design and construction techniques. *Engineering Science & Technology Journal*, 5(1), pp.185-200.
- [68] Usiagu, G.S., Adefemi, A., Okoli, C.E., Dauda, C.D., Olu-Lawal, K.A., 2024. Simulation techniques in industrial engineering: A USA and African perspective review. *Magna Scientia Advanced Research and Reviews*, 10(1), pp.265-272.
- [69] Vlad, L. (2020). The Person and the Right to Life–Philosophical, Bioethical and Law Approach. *European Journal of Law and Public Administration*, 7(2), 151-157.